DASH Mentor Program

Applications due by November 9, 2018

DATA ACROSS SECTORS FOR HEALTH (DASH)

NATIONAL PROGRAM OFFICE

Empowering Communities Through Shared Information

DASH Mentor Program

SUMMARY

Data Across Sectors for Health (DASH) is launching a Mentorship program to support six cohorts of selected "Mentees" to learn with and from DASH Mentors and community peers in order to accelerate their local multi-sector data sharing efforts. Each selected Mentee will receive up to $5,000 to participate in one of the six Mentorships. The funding is primarily to support staff time for participation in the Mentorship program activities.

Mentorships will take place for nine months and will build the skills and capacity of participants working at the community or regional level to (a) engage partners from multiple sectors in planning for shared data systems, (b) systematically share data across sectors, and/or (c) design or implement initiatives based on shared multi-sector data that support community goals. Mentees will build relationships with peers working to tackle similar issues in their own communities and receive individual coaching and technical assistance from Mentors to help them achieve their desired goals.

Applications are due November 9, 2018 at 3:00 pm ET. The contracts will begin on December 3, 2018 and must be completed by September 27, 2019.

INTRODUCTION

DASH supports collaborations that work to improve the health of their communities, promote health equity, and contribute to a Culture of Health by strengthening information sharing, engaging additional sectors, and building sustainable capacity. We recognize that health disparities result from systemic racism, class oppression and gender exploitation, and that health equity will only be achieved when these factors are addressed. DASH aims to create a body of knowledge and advance this emerging field by identifying and sharing opportunities, barriers, lessons learned, promising practices and indicators of progress for sharing data and information across and beyond traditional health sectors, and to use that knowledge to leverage opportunities to address the root causes of inequity and poor health.

DASH partners with other similar program offices to co-create *All In: Data for Community Health* (All In), a national learning collaborative with the goal of transforming health and achieving equity through strong multi-sector partnerships that share data. We learn along with participating communities about what works, co-develop practical resources, and increase the impact of innovations amongst and beyond our funded communities.

PURPOSE

The DASH Mentor Program is a co-production between the DASH National Program Office (NPO) and the DASH Mentors, a set of high-capacity collaborative leaders selected for their experience, knowledge, and interest in developing new leaders and the field of collaborative multi-sector data sharing. DASH Mentors are highly recognized regionally and nationally for their areas of expertise, have experience sharing their learnings with others, and bring enthusiasm to help grow and expand the *All In* network.

The DASH Mentor Program is designed to support the development and deepening of multi-sector collaborations by:

1. Supporting, testing and documenting emerging collaborative efforts that seek to share data to help coordinate activities and align local systems and sectors toward common operations and outcomes

2. Strengthening established communities' ability to provide support and consultation and transferring skills and knowledge directly to communities with less experience developing data systems

3. Creating and disseminating specific tools/products/resources that can be shared across the *All In: Data for Community Health* learning collaborative to increase state and/or community capacity to share data and strengthen collaboration among sectors

4. Enabling ongoing documentation, learning, and dissemination about pitfalls, best practices, and the mechanisms of success for local multi-sector community collaborations to systematically and sustainably share data

5. Enabling and encouraging opportunities for peer learning in the *All In* learning collaborative

Each Mentorship will be focused on a specific topic area. Participation in a Mentorship will give Mentees access to individualized guidance and technical assistance from advanced community leaders, as well as provide a forum for peer learning, troubleshooting, and discussion with a focused group of peers tackling similar issues. Mentees will also have the opportunity to contribute to the development of products and resources that will be disseminated throughout the *All In* network, to build evidence in the field and share lessons learned with other communities working to advance their own multi-sector data sharing work. We hope this opportunity allows us to engage more communities on a pathway to using multi-sector data to support collective opportunities to improve health and equity.

Membership in *All In* is both a prerequisite for funding and a primary mechanism by which we learn from each other's progress and grow the field. "The field" is loosely defined as community collaborations that engage multiple sectors and currently or plan to systematically share data to increase organizational and community capacity to improve individual and community health. As the field grows and matures, the *All In* network can be a valuable resource for peer learning, and gathering data on successes and challenges. The DASH Mentor Program is part of the larger *All In* Learning Collaborative, and Mentorships will both enhance and be enriched by other Learning Collaborative activities.

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The six Mentors are introduced below, and are fully described in one-page documents at the end of this document.

- <u>2-1-1 San Diego: Explore or Establish a Community Information Exchange (CIE)</u>
  2-1-1 San Diego will guide Mentees that are interested in establishing CIEs, a collective movement and technology platform that shifts how health and social service providers deliver person-centered care. Topics include CIE infrastructure, interoperable technology, community network, legal frameworks, and sustainability.
  May be a good fit if you're interested in: Community information exchange (CIE), Health information exchange (HIE), social determinants of health (SDOH), 2-1-1, workflows

- <u>Civic Canopy: Address Community Priorities with a Data-Driven Vision</u>
  Civic Canopy will assist Mentees in implementing a data-driven approach in their own communities using collective indicators to improve community health. Topics include use of existing community, state, or national indicator datasets; facilitating cross-sector partnerships to embrace and integrate data as part of a shared vision; and strategic planning and implementation using the common indicators.
  May be a good fit if you're interested in: Community engagement, indicators, frameworks, convening, strategic planning

- <u>Corporation for Supportive Housing: Combine Health and Housing Data</u>
  The Corporation for Supportive Housing (CSH) will work with Mentees to implement an open source data tool that supports integration of homeless services, jail and other related datasets into their Homeless Management Information System (HMIS). Use of this platform will allow communities to enhance their Coordinated Entry System and better address individual health and social service needs. Mentees will be supported by CSH in adopting the tool through support of the data sharing agreement process, use case development, and strategic planning.
  May be a good fit if you're interested in: Housing, homelessness, Homeless Information Management System (HMIS), Continuum of Care, HUD

- <u>HealthInfoNet: Integrate SDOH Data with Clinical Data</u>
  HealthInfoNet will support Mentees in engaging diverse stakeholders to share data across health care and community service providers. Topics include investigating existing technical capacity, assessing current resources available, and exploring how multi-sector data will be used in day-to-day workflows.
  May be a good fit if you're interested in: SDOH, universal design, workflows, clinical data, HIE

- <u>CORE: Use Integrated Administrative Data for Research and Evaluation to Drive Policy and Systems Change</u>
  The Center for Outcomes Research and Education (CORE) at Providence Health and Services will support Mentees in using integrated administrative datasets (e.g. health care claims, housing, education, criminal justice) for community health improvement, policy change, and system transformation. Topics include developing data-driven business cases, designing data systems, and establishing priorities to use multi-sector data for research and evaluation.
  May be a good fit if you're interested in: Health care data linkages, integrated data, research, business case

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- University of Pittsburgh: Create and Expand a Robust Civic Data Infrastructure to Advance Community Health Priorities
  The University of Pittsburgh Center for Social and Urban Research will help Mentees in understanding and leveraging their local infrastructure to make data publicly available, enhancing collaborative data sharing partnerships, and establishing community indicator systems. Topics include data ecosystem mapping, civic data literacy, data infrastructure and governance, and information tools (portals, maps, etc.).
  May be a good fit if you're interested in: Civic data, open data, community engagement, getting started

TOTAL AWARDS

DASH plans to contract with up to thirty organizations (each representing a distinct community collaboration) which will receive up to $5,000 to support participation in the DASH Mentor program for ten months. Contracts will begin on December 3, 2018 and end on September 27, 2019.

USE OF CONTRACTS

The funds contracted to Mentees are intended to support staff participation in the learning collaborative activities. Use of Mentorship funds for non-staff activities should be discussed with NPO staff.

(Note: Additional funds to support travel may be available from the NPO; this is under consideration and should be discussed with NPO staff).

DASH NATIONAL PROGRAM OFFICE (NPO) PROGRAM EXPECTATIONS

Each Mentor-Mentee relationship will be unique and based on the needs, personalities and desired outcomes of the group members. After initial selection and contracting activities, Mentees will communicate primarily with their assigned Mentor and peer cohort rather than the NPO. The NPO will rely upon the Mentors to establish the expectations and processes for their respective groups, within a general framework established by the NPO.

Mentees will be expected to participate in a set of core activities that include:
- Attending a kickoff webinar for their cohort
- Identifying, documenting and measuring success towards an individual goal for how to build capacity, knowledge, or advance some aspect of work in their local collaboration
- Participating in quarterly cohort group webinars
- Attending individual check-ins with Mentors and/or completing activities during "Action Periods" (designated time for Mentees to move forward between group webinars)
- Completing two surveys (midpoint and end of project) to anonymously share feedback with the NPO about the Mentor Program; some Mentees may be asked to participate in interviews or focus groups at the end of the program
- Completing the *All In* capacity assessment at the beginning and end of the grant period

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Mentees will designate a primary contact for participation in the program and are encouraged to invite other team members such as colleagues or partners to participate in the Mentorship activities. At minimum, it is expected that Mentees will share learnings from their experiences or facilitate activities with their colleagues and/or collaborative partners during 'Action Periods.'

Upon awarding of contract, awardees and initiative participants will be expected to update their profile on the *All In* online community platform (allin.healthdoers.org), complete the *All In* Capacity Assessment, and participate on the online community.

ELIGIBILITY CRITERIA

To be eligible for this contract, the applicant must satisfy all of the following requirements:

1. Applicant has a clearly defined learning goal for the Mentorship program.
2. Applicant organizations must be either a public entity or nonprofit that is tax-exempt under Section 501(c)(3) of the Internal Revenue Code
3. The applicant organization must be based in the United States or its territories.
4. The applicant organization is a member of an existing community or regional collaboration - or has the opportunity to convene a multi-sectoral community collaboration.
5. The applicant organization will have strong, active relationships with organizations in two or more other sectors relevant to community health improvement objectives (broadly understood); encompassing health care, public health, behavioral health, housing, human services, community development, education, transportation, criminal justice, public safety, the private sector, or other sector that has a stake in or impact on community health. If the applicant organization is in health care, it should have relationships in at least two other sectors.

SELECTION CRITERIA

Successful applicants will demonstrate and be scored based on the following:

- Satisfaction of all eligibility criteria
- Responsiveness to all application questions
- Demonstrated desire and need for focused guidance from a Mentor and cohort peers
- Applicant has or agrees to create a member profile on the "All In: Data for Community Health" online community at https://allin.healthdoers.org/. *Note:* An organization or collaboration does not have to join *All In* in order to apply to be a Mentee, but will join the online community as a condition of acceptance.
- Evidence of documented desire to or achievements in engaging stakeholders from health care, public health, socials services, and other sectors
- Thoughtful consideration of the proposed activities' impact on equity, with special consideration given to collaborations that engage community members and persons with lived experience of inequity
- Variety of non-health sectors represented among partners/collaboration
- How completing the contract will contribute to progress of a broader collaborative plan for shared data and improved health
- How the project will create or contribute to infrastructure, skills, and/or processes that can be sustained
- Intention to share lessons and experience or appropriate deliverables in the *All In* network

HOW TO APPLY

Applications for this program must be submitted via the application form by the application deadline: **November 9, 2018 at 3:00 pm ET**. A PDF of the questions can be found here.

DASH will host an interactive Mentor Pitch Webinar for applicants on October 29, 2018. The webinar will be archived and available online at www.dashconnect.org. Any questions and their answers will also be posted at www.dashconnect.org/mentor-program/.

The DASH staff does not guarantee answers to questions asked after November 6. In fairness to all applicants, the program will not accept late submissions. Please direct inquiries to Kyu.Kang@iphionline.org with the subject "DASH Mentor Program."

TIMELINE

- *October 29, 2018* - Mentee Call for Applications opens; Mentor Pitch Webinar [**Register**]

- *November 9, 2018, 3:00 PM ET* - Application deadline

- *November 26, 2018* - Awardees are notified

- *December 3, 2018* - Contracts are initiated

- *September 27, 2019* - Contracts end

- *November 28, 2019* - Complete evaluation activities, Share & Learn webinar, and/or contributions to final product/deliverable from the Mentee cohort

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DASH Mentor: 2-1-1 San Diego

The Community Information Exchange (CIE) is bridges collaboration between health and social services addressing health equity and creating comprehensive care. As a leader in the community around this work, 2-1-1 San Diego believes in helping others address these issues within their settings to spur innovation and improve equity for all.

This mentorship will provide a framework for other communities to build off of lessons learned and help support the establishment of CIEs or similar data sharing infrastructure across the country by providing practical tools and guides to initiate the process. 2-1-1 San Diego also mentors local community health care and housing partners to support community-wide approaches to cross sector collaboration through shared policies for data governance. These data workflows and shared lessons will be compiled and shared within the *All In* Network as a template tool to start conversations for other communities.

Proposed Key Learnings / Objectives
2-1-1 San Diego will present data sharing and care coordination best practices by providing guidance so that Mentees:
1. Gain an understanding of the **Community Information Exchange model** using a toolkit of materials, including the five primary components of building a CIE - infrastructure, interoperable technology, community network, compliant legal frameworks, and sustainability;
2. Are well-positioned to implement a **strategy for policies and governance** of CIE with a community-based and resident-engaged approach;
3. Work collectively to develop a **checklist for shared policies** that can be used to start conversations about CIE in other communities.

Mentee Eligibility and Fit
This opportunity would best be suited for applicants that wish to make progress towards developing a Community Information Exchange in their own communities. Applicants do not need to be from health care organizations, and all sectors are welcome to apply. Potential Mentees include non-profit organizations in communities that are ready for deeper learning on holistic person-centered care, and more mature non-profit organizations that already have referral capacity and are looking for specific guidance on next steps. Applicants and their partners should come with some data exchange capacity, at minimum, and be striving towards development of technical infrastructure.

Mentor Areas of Expertise and Potential Mentorship Topics	Proposed Resources for *All In*
• Community Information Exchange • Health, housing, and clinical to community linkages • Shared workflows and implementation	• Webinar(s) • Specific tool / toolkit • Checklist of shared policies

Mentors will work with their Mentee cohorts to narrow the focus of program activities from the list of potential topics. At the end of the mentorship, each group will have the opportunity to share tools and resources developed throughout the program with the All In network.

DASH Mentor: Center for Outcomes Research and Education (CORE) at Providence Health and Services

CORE is a unique entity – a combined center for research, evaluation, analytics and consulting – that is embedded within a large health care delivery system. As a DASH Mentor, they will share their experience in collecting and analyzing multi-sector data for community health improvement, policy change, and system transformation. They will support Mentees in developing data-driven use cases for sharing, combining, and analyzing data, designing data and reporting systems; and establishing priorities for using cross-sector data. Mentee communities will learn from CORE's experience working with a variety of sectors including health care, housing, criminal justice and education.

Proposed Key Learnings / Objectives
Depending on the agreed-upon needs and goals of the final cohort, Mentees may:
1. Grow their understanding of **health care claims data and other administrative data** (e.g. housing, education, criminal justice), by exploring common structures and fields and approaches to analytics that maximize the use of the data and make it more accessible and interactive for various audiences.
2. Identify opportunities to **use cross-sector data for research, evaluation, and programmatic and policy decision-making within each mentees' specific organizational and sector context**. This may include developing communication approaches for different audiences, developing value propositions for different stakeholders, convening and facilitating a collaborative partner approach to cross-sector data sharing.
3. Examine **operational aspects** underlying cross-sector data work (i.e. staffing models, analyst development, financing), leading to improved sustainability planning for cross-sector data projects.

Mentee Eligibility and Fit
Mentees who would most benefit from this mentorship are those using linked/integrated administrative data from health care, housing authority, and/or public school districts where data is used for research and analytics purposes. Analytic purposes may include developing a better understanding of the relationship between priority populations and outcomes within and across those sectors to answer key questions intended to inform planning, policy, and strategy. Mentees looking to develop cross-sector data approaches for real-time information exchange, data used for care coordination/case management, or program operations would not be a good fit for this particular opportunity.

Mentor Areas of Expertise and Potential Mentorship Topics	Proposed Resources for *All In*
• Stakeholder engagement / developing shared vision and data strategy • Data Sharing and use case development (non-legal advisement of feasibility of data sharing approaches) • Data analysis for strategy, planning, and policy implementation (especially for population health and cross-sector collaborative initiatives) • Development of cross-sector integrated data systems for research and evaluation	• Webinar(s) • Technical Assistance phone meetings or discussions with single mentees or small groups • White paper / issue brief

Mentors will work with their Mentee cohorts to narrow the focus of program activities from the list of potential topics. At the end of the mentorship, each group will have the opportunity to share tools and resources developed throughout the program with the All In network.

DASH Mentor: The Civic Canopy

The Civic Canopy is a community-based organization transforming the way communities solve complex problems. As a DASH Mentor, they will bring over a decade of experience convening and facilitating multi-sector partnerships that create shared visions, select community indicators, and address community priorities. The Civic Canopy will guide Mentees in crafting or refining their community engagement strategies, selecting and prioritizing community health indicators, and overcoming hurdles in accessing quality data more efficiently. Through this experience, Mentees will test and refine an indicator framework which can be used by other communities just starting out on their journey to work collaboratively across sectors towards common goals and indicators.

Proposed Key Learnings / Objectives
During the course of this mentorship, Mentees will:
1. Receive guidance in **convening stakeholders, strategic planning, and fostering collaboration**.
2. Share approaches in **developing a set of shared indicators** within their local communities.
3. **Contribute to a model** of how community indicator sets related to important community health outcomes can be integrated into a framework that connects: human life course, major social determinants of health, and socio-ecological levels of individual/ organization/ system.
4. Share their process and tools to engage a cross-sector collaboration in **building consensus around a shared vision and data-driven approach** to improving community health.

Mentee Eligibility and Fit
Ideal Mentees will be interested in solving their own local challenges while also contributing to the development of a larger framework that will help other communities starting this work. Potential Mentees may already be using or evaluating existing community, state, or national indicator sets yet yearn for something more well-rounded; facilitate cross-sector partners to embrace and integrate data as part of a shared vision; seek ways to understand and communicate the intersectionality of these dimensions; and/or understand how technology can aid in the communication and use of a multi-dimensional data model. Ideally, these participants will also come from a variety of sectors, work at a variety of levels (e.g. community, state or national), and be inclusive of a variety of potential users. Applicants should have established relationships with a variety of stakeholders and be working towards a shared community health improvement goal.

Mentor Areas of Expertise and Potential Mentorship Topics	Proposed Resources for *All In*
• Facilitating multi-sector partners to create a shared vision • Community health indicators • Convening • Strategic planning	Framework / Approach Specific tool / toolkit Process map / planning template

Mentors will work with their Mentee cohorts to narrow the focus of program activities from the list of potential topics. At the end of the mentorship, each group will have the opportunity to share tools and resources developed throughout the program with the All In network.

DASH Mentor: Corporation for Supportive Housing

The Corporation for Supportive Housing (CSH) works to advance solutions that use housing as a platform for services to improve the lives of the most vulnerable people, maximize public resources, and build healthy communities. Every HUD-funded Continuum of Care (CoC) has established a Coordinated Entry System (CES) to prioritize individuals and families experiencing homelessness for available housing resources and services. In partnership with the University of Chicago, CSH created an open source data integration tool to help communities integrate homeless services and jail data in order to create a much more accurate illustration of an individual's service needs.

As a DASH Mentor, CSH will be working with Mentee communities who are well-positioned to integrate additional administrative datasets (e.g., incarceration, behavioral health, emergency department utilization) with their Homeless Management Information System (HMIS) through a data matching platform to enhance their Coordinated Entry System. Mentees will be supported by CSH in adopting the tool through the data sharing agreement process, use case development, and strategic planning.

Proposed Key Learnings / Objectives

For this mentorship program, CSH would support Mentees in using integrated data in their CES to improve prioritization of resources for high need populations, including supportive housing. Mentees will:

1. Receive assistance in using CSH's newly developed **open data integration tool** for jail and homeless data, and navigating the data sharing agreement/legal process;
2. If data sharing agreements are signed, adapt the tool for local use and receive **technical guidance** on producing files that match the tool's schema requirements, as well as assistance around **analysis and interpretation** of the resulting utilization data;
3. Strategize around **use cases** for integrated data in CES systems;
4. Inform the development of a **national roadmap** that outlines specific steps, as well as milestones/benchmarks, that communities across the country can take to successfully integrate their administrative data into the CES.

Mentee Eligibility and Fit

This mentorship opportunity would most benefit county-level government agencies and Continua of Care (CoC) leaders who are interested in utilizing a data integration tool that will help them incorporate matched administrative data into their Coordinated Entry System. Potential Mentees would include county or city-level representatives from the local homeless, health care, and criminal justice sectors. Applicants must have access to the data they plan to use or have invested stakeholders lined up to gain access to the data, and may require coaching on data use agreements, and/or the physical structure of the data share. Mentee teams must, at minimum, include CoC and HMIS management leads, with demonstrated support from jail/Sheriff leadership.

Mentor Areas of Expertise and Potential Mentorship Topics	Proposed Resources for *All In*
• Health and housing • Integrated data systems • Application of open source tools • Use of multi-sector administrative datasets to determine housing vulnerability	• Specific tool / toolkit • Process map with lessons and examples

Mentors will work with their Mentee cohorts to narrow the focus of program activities from the list of potential topics. At the end of the mentorship, each group will have the opportunity to share tools and resources developed throughout the program with the All In network.

DASH Mentor: HealthInfoNet

HealthInfoNet (HIN) is an independent, nonprofit organization using information technology to improve patient care quality and safety. The organization's core service line is the management of a statewide health information exchange (HIE) for Maine's healthcare delivery systems, hospitals, and other providers to share important health information and improve patient care. In addition to the HIE, HealthInfoNet is experienced in assisting clients with value added services such as population analytics, public health reporting, Accountable Care Organization data aggregation and predictive modeling solutions.

As a DASH Mentor, HIN will be working with Mentee communities that may or may not have a local HIE and providing support in investigating existing data capacity, end-user needs within workflows, and the technical capacity across partners. Mentees may examine available resources and consider how multi- sector data will be used in day-to-day workflows by end-users. With coaching, Mentees will examine the technical requirements, opportunities, and limitations for the desired data sharing, user-interface designs for data use and the potential for new data services or software development to address social determinants of health.

Proposed Key Learnings / Objectives
Depending on the agreed-upon needs and goals of the final cohort, Mentees may:
1. Develop their capacity to organize and manage **new data service/software development processes** by receiving guidance on the technical aspects required for data sharing
2. Strategize on **consideration of end-user workflows** in care settings (in health and other sectors) and how to plan with an eye towards user-centered design, data reporting, data aggregation, and/or HIE interaction
3. Learn **strategies for convening stakeholders** to develop and/or implement data sharing across sectors of health/community
4. Develop **patient consent mechanisms** and communication materials to enable data sharing; and
5. Further navigate **legal framework(s)** to develop/implement data sharing across sectors for health

Mentee Eligibility and Fit
In order to benefit most from this opportunity, applicants should have familiarity with leveraging clinical data or interest in growing their understanding of clinical data sets. Potential Mentees do not necessarily have to be health care focused or have a local Health Information Exchange, and members of other sectors are encouraged to apply. Applicants who are interested in examining their existing technical capacity, learning how to implement interventions with multi-sector data, and are strategizing about how the data will inform change and practice workflows would be well-suited for this mentorship. It is not necessary to be in advanced/implementation stages of project work so long as there is a desire to learn about data integration and user-centered design as part of early project planning.

Mentor Areas of Expertise and Potential Mentorship Topics	Proposed Resources for *All In*
• Multi-sector partner convenings • Integration of SDOH data with clinical data • Workflow and user-centered design approaches • Health Information Exchange	• Webinar(s) • White paper / issue brief

Mentors will work with their Mentee cohorts to narrow the focus of program activities from the list of potential topics. At the end of the mentorship, each group will have the opportunity to share tools and resources developed throughout the program with the All In network.

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DASH Mentor: University of Pittsburgh - UCSUR/Western Pennsylvania Regional Data Center

The University Center for Social and Urban Research (UCSUR) is a hub for interdisciplinary research and collaboration, promoting a research agenda focused on social, economic, and health issues most relevant to our society. They host the Western Pennsylvania Regional Data Center which provides the technological and legal infrastructure for sharing data through an open data portal from public sector agencies, academic institutions, and nonprofit organizations.

As a DASH Mentor, UCSUR will draw on both local experience and participation in national networks of practice to support mentees to creating or improve their own local data sharing infrastructure, enhance collaborative data sharing partnerships and establish community indicator systems. Mentees will conduct a data ecosystem mapping activity, learn strategies for hosting community conversations on civic data literacy, and receive guidance on designing data infrastructure and governance processes. The mentees will also learn how to develop and use as well as information tools informed by user-centered design.

Proposed Key Learnings / Objectives
UCSUR will support Mentees in creating or improving their inclusive, multi-sector infrastructure for data sharing. To that end, Mentees will:
1. Be guided in **assessing their local data ecosystem**, by completing an ecosystem mapping activity to help them identify strengths, gaps, and potential partnership opportunities, and outline individual goals and strategies; and
2. **Develop and implement a plan** to: create local data sharing relationships, build a data sharing infrastructure, define community health indicators, and develop community engagement strategies.

Mentee Eligibility and Fit
A variety of sites may be suitable Mentees, including organizations looking to use administrative and survey data to address a wide array of community health issues. Communities that would benefit from this opportunity are those that are currently or want to work with public data and are interested in external data sharing, particularly through open data platforms (e.g., non-profits or government agencies that want to share their data publicly). Potential participants may include staff of local government agencies including public health departments, universities, health care organizations, local non-profits, etc. Communities in early stages of their work, and organizations that want to establish formal mechanisms for governance or structures for developing a data repository are encouraged to apply. This mentorship would not be a good match for communities who are seeking guidance about handling sensitive data (matching individual datasets) or integrating siloed datasets between government agencies.

Mentor Areas of Expertise and Potential Mentorship Topics	Proposed Resources for *All In*
- Assessing local data ecosystems - Developing collaborative local data partnerships - Creating community indicator systems / data repositories - Community engagement and civic data literacy - Navigating legal issues (consent, data governance, data sharing agreements)	- Specific tool / toolkit - Process map / ecosystem mapping

Mentors will work with their Mentee cohorts to narrow the focus of program activities from the list of potential topics. At the end of the mentorship, each group will have the opportunity to share tools and resources developed throughout the program with the All In network.